

## Real Estate Firms Bullish on Hiring

Slightly more than half of real estate companies plan to increase hiring this year, but there's a divide between public and private firms.

Fifty-three percent of respondents to an annual survey by **Ferguson Partners** anticipate a year-over-year workforce increase. But while 59% of private firms foresee a rise, only 44% of public companies do.

Public REITs are being constrained by sagging stock prices, stemming largely from concern that interest rates will rise and drive up the cost of debt, noted **William Ferguson**, founder and chief executive of the Chicago executive-search firm. "Being in the public markets right now, you are getting impacted a lot more."

By contrast, privately held firms have more freedom to maneuver amid capital-market volatility, which can create investment opportunities, especially for shops with value-added strategies. "If, in fact, [the volatility] continues, it is maybe even going to drive hiring on the private side to new heights," Ferguson added.

The company's "human capital forecast" survey collected information in November from about 300 real estate companies, including REITs, fund operators and other investment managers.

While 53% of respondents expect to boost hiring, 41% expect no change and 6% foresee a decrease. Last year, 49% of the surveyed firms actually increased hiring, 37% had no change and 14% cut jobs. The firms that expect to increase staff foresee an 8.8% increase on average. The average projected increase across all participants is 4.2%.

The positions most in demand are asset and property managers. That's driven by a widespread belief that properties are fully priced and that any near-term gains in values will come from hands-on management, rather than a decline in capitalization rates, according to Ferguson. Those jobs made up 37% of the positions in greatest demand.

Categorized by seniority, mid-level (54%) and junior-level (28%) staffers are most in demand at firms that plan to hire. Executives and other senior-level staffers account for the remaining 18%.



Overall, firms remain bullish because the fundamentals that have driven the long-running bull market largely remain in place — abundant capital, relatively low borrowing rates and limited development.

"But at the same time, we are 10 years into this cycle, and at some point in time, things are going to slow down," said Ferguson, noting that the surge in market volatility at the end of last year may prompt some firms to tread cautiously. "I think people have definitely taken a breath, but I don't think anyone is prepared at this point in time to say we are heading into a substantive downturn," he added. ❖